5 YEAR OPERATING PLAN	Lots	2022	Lots	2023	Lots	2024	FORECAST 2025	ACTUAL 2025	FORECAST 2026	
Occupied Lots	137	300.00	138	375.00	142	600.00	600.00		600.00	
Vacant Lots	26	200.00	29	250.00	25	450.00	450.00		450.00	
#646 Special Assessment , Donation				1,202.46						
Past Dues Collected						2,358.81				
Total Revenue		**46,250.00**		**60,202.46**		**98,808.81**	**96,450.00**		**96,450.00**	
General &Admin (all overheads)		15,140.23		12,594.73		11,802.20	14,500.00		12,500.00	
Snow		24,550.37		27,550.00		27,538.75	28,500.00	17,542.50	28,500.00	10,957.50
Summer Maint. (gradings, tree trimming, calcium etc)		18,907.55		10,971.14		31,590.71	30,000.00	2,550.00	30,000.00	
Road Repairs (repairs,ditching,brushing,culverts etc)		47,870.66		24,193.32		26,229.00	23,000.00		23,000.00	
Total Operating Expenses		**106,468.81**		**75,309.19**		**97,160.66**	**96,000.00**		**94,000.00**	
Income		**-60,218.81**		**-15,106.73**		**1,648.15**	**450.00**		**2,450.00**	
Summary										
Beginning bank balance		$91,936.96		$59,028.33		$29,051.76	$36,388.66		$36,838.66	
accounts receivable		$11,013.00		$5,281.00		-$1,257.69				
accounts payable		$19,032.03		-$18,680.66		$2,530.80				
accrued liabilities		-$400.00								
HST Payable				$23.40		$65.00				
HST Suspense		-$2,212.05		-$1,493.58		$4,350.64				
income adjustment to reserves		-60,218.81		-15,106.73		1,648.15	450.00		2,450.00	
End of year bank balance (cash)		**$59,151.13**		**$29,051.76**		**$36,388.66**	**$36,838.66**		**$39,288.66**	